The mission of the Fulbright Association is to advocate for the Fulbright Program and promote international education. Our vision is a world where international exchange is widely recognized as a force for peace.
The Fulbright Association celebrated its **40th anniversary** in 2017.

We are the **united voice** of the Fulbright community — alumni, friends, partners, universities, and others — dedicated to ensuring the future and power of international exchange.

We welcome you to this Annual Report, which tells a **story of impact** — a vibrant network of 50 chapters, an effective community of advocates, and a strong organization with **new focus** and generous supporters.
Dear Fulbrighters and Friends,

The year 2017 was a watershed moment for the Fulbright Association, a time of growing strength and possibility.

As a young scholar in New Zealand many years ago, it never occurred to me that Fulbright would be so central to my life. Our alumni organization didn’t exist at that time, but I must have felt a continuing connection when I spotted an ad for alumni in Foreign Affairs Magazine in the 1990s and called the office. The Association became a part of my life.

I remember the ups and downs of the decades that followed. Dedicated board members made changes to support staff, embraced the idea of service and travel programs, and celebrated the emerging strength of our chapters. At the same time, staff turnover and fundraising were a constant challenge.

But 2017 was different. We launched the year with a new executive director, John Bader, and named Shaz Akram our deputy director. With their leadership on staff and an engaged board, we had good news to share every month: membership neared 7,000, the UK Fulbright Commission invited us to join them in a pilot for a digital platform to link alumni, and we launched an Advisory Council of donors at the level of $10,000 and above. Advocacy Day and our annual conference also had record attendance, and donations and pledges approached the half-million level. By any measure, it was a remarkable year.

While the Association was maturing over the years, I also learned something about myself. The international interest I had as a young scholar never left me. It grew into a realization that we can play a role in developing mutual understanding and, ultimately, peace in the world. The Association gives us a chance to channel that desire. And its performance in 2017 promises many opportunities to come.

Yours,

Nancy Neill
President
Dear Fulbright Community,

2017 was an exciting year for the Fulbright Association, enjoying many highlights and successes you will see throughout this report.

One of my favorite moments took place during our national conference in Washington, D.C., which featured an Advocacy Day for the first time. When I walked into the ballroom to lead the Advocacy training session, I was overwhelmed by the passion, energy, and commitment of our community.

Having resisted a drastic 47% cut proposed by the Administration, which would have devastated the Program, over 200 volunteers were preparing to advocate for the Fulbright Program on Capitol Hill—three times the number ever assembled for that purpose. It was such an important and inspiring moment for the Association.

Like many of you, both alumni and friends of diplomacy, I have been changed forever by global experiences. My Fulbright grant to India launched my career in research, advising, and advocacy for international education.

That impact was probably inevitable, as my parents married while my father was on his Fulbright to Germany in 1953-54. He went on to work for Senator Fulbright and later serve as Assistant Secretary of State, while my mother was the senator’s portrait artist. (She sculpted the figure next to me in the photograph.)

You can now understand why that moment at Advocacy training was so satisfying personally. With 64 years of family history with the Fulbright behind me, with my tenure at Executive Director beginning this year, I looked out onto a community that I love, fighting for a program that has made the world so much better connected and tolerant.

As you read this report, join with me in considering how deeply connected you are to the Fulbright and its mission of peace through understanding. Then celebrate our successes in honoring that connection this year, and imagine how you can be more involved in 2018 and beyond. I look forward to working with you.

Best,

John Bader
Executive Director
In 1974, as he left the U.S. Senate, Senator Fulbright realized that the Program was losing its first and best advocate. Three years later, in 1977, the Fulbright Association was founded. We are the successors to Senator Fulbright as a united, powerful voice for the Program on Capitol Hill, educating members and their staffs about the impact of the Program and advocating for continued funding.

In our 40th year of advocacy, at a time of existential threats to the Program, we redoubled our efforts. Facing a devastating 47% cut to the Program proposed by the Administration, we launched the “Stand for Fulbright” campaign that defeated that proposal and kept funding strong at $240 million. We could not stand by and watch the end of 70 years of promoting peace through global friendships. And our community responded with conviction:

- Over 12,000 petitions signed to resist cuts and fully fund the Program
- 91% of members of the House and Senate contacted by a constituent by phone/email
- 2 Advocacy Days, engaging 300+ volunteers in 200 meetings on Capitol Hill
- Advocacy Day added to the National Conference for the first time, involving three times the number of advocates ever sent on one day
- Expansion of grassroots activity by chapters, meeting at state and district offices
- Advocacy trainings offered in-person and online
- Engaged partnerships with Fulbright Commissions, the Institute of International Education, and the Alliance for International Exchange

Advocacy will continue to be a central focus of the Fulbright Association. We live in a political environment that is hostile to diplomacy, suspicious of the international, and deeply partisan. We must be vigilant, bipartisan, and forceful in defending public diplomacy as effective and efficient in advancing U.S. interests and the quest for peace.

Fulbright Association participants at the U.S. Capitol during Advocacy Day in March 2017.

A team of participants outside a Congressional office during November Advocacy Day.
Grassroots Advocacy

Highlights from the year include the work of the Northern California Chapter, which organized an in-person meeting with Representative Ro Khanna on September 18.

Says Jeslyn Everitt: “We recounted personal stories from our Fulbright fellowships and discussed the impact of the Fulbright program on our lives and Representative Khanna pledged his support to the program. We also received a personalized letter from Senator Diane Feinstein who proudly reported that she supported the $236 million in funding for the Fulbright program under President Obama and that “I share your support for robust funding for the Fulbright program, and I will keep your thoughts in mind as the full Senate considers funding legislation in the coming months.”
Chapters are the foundation of our community, the greatest strength of our organization. 50 chapters unite members in 37 states, offering programs throughout the year to educate, connect, and serve. Our chapters welcome visiting Fulbrighters, build networks of friends and alumni, reach out to their communities, and offer provocative opportunities to learn.

Highlights include:
- New chapters in Mississippi and Indiana
- The Chapter Leadership Workshop at the 2017 Annual Conference was attended by 70 leaders representing 34 U.S. alumni chapters

▲ Iowa Chapter
Iowa became the first chapter to launch a pilot program of the Fulbright-in-the-Classroom initiative in partnership with the school district in Van Meter, Iowa. Through two organized visits, visiting Fulbright grantees from Iowa State University engaged with middle school students to share their international education experiences.

▲ Greater New York Chapter
The Greater New York Chapter initiated a new chapter program, the Fulbright Film Series. This program is a curated showcase of films by Fulbrighters that further the Fulbright mission, and feature films intended to spark dialogue on social issues. The program is presented in partnership with Alamo Drafthouse Cinema. In 2017, the program screened the film For Akheem, which was also shown at the 2017 Annual Conference.
Greater Los Angeles Chapter
The Greater Los Angeles Chapter hosted a Member Appreciation Reception for over 90 Fulbright alumni and visiting grantees. The reception celebrated the valuable contributions of alumni to their communities, and was held on the UCLA campus. Opening remarks were given by Consul Generals of Spain, Egypt, Bulgaria, and Belgium, and the key note speaker was John Bader from the Fulbright Association.

Minnesota Chapter
The Minnesota Chapter took alumni and visiting Fulbrighters on a 4-day trip to the Boundary Waters Canoe Area Wilderness, where many participants canoed for the first time, practiced their camping skills, and further built friendships while basking in Minnesota’s natural beauty. The Minnesota Chapter often organizes events that highlight the most exciting outdoor activities that the state offers alumni and visiting grantees. Chapter president Marynel Ryan Van Zee shared, “The group spent several days alone in a wilderness area, connecting with one another and disconnecting from technology and everyday life.”

Utah Chapter
The Utah Chapter takes advantage of the state’s natural beauty and abundance of national parks. The chapter organizes a fall mountain hike and picnic lunch, as well as an annual expedition to Arches National Park in the spring.

Georgia Chapter
The Georgia Chapter welcomed members and visiting Fulbright grantees to a reception at Georgia State University in October 2017.
North Florida Chapter
The North Florida Chapter traveled to the Florida State University Marine Lab in October 2017 for a behind-the-scenes tour of the facility and a presentation on endangered marine species research.

Brazos Valley Chapter
The Brazos Valley Chapter organized a day trip to San Antonio in December 2017 to show alumni and visiting Fulbright grantees the beauty that Texan culture has to offer. A highlight of the trip, pictured here, was a tour of the Alamo.

Connecticut Chapter
The Connecticut Chapter gathered members to see a performance at the Long Wharf Theater in October 2017. Chapter members and visiting Fulbright grantees are pictured at a dinner following the performance where they discussed their Fulbright experiences.

Western Washington Chapter
The Western Washington Chapter hosted a fall welcome dinner for local alumni and visiting Fulbright grantees in October 2017. To bring a global perspective to this event, attendees were invited to prepare a dish that represented their Fulbright country or their home country to share with the group.

Alumna Profile
Stacey Nickson, President, Alabama Chapter
Stacey is an educator and administrator in both K-12 and higher education. Stacey was awarded a Fulbright award in 2013 and served as a Fulbright Specialist at the University of Cape Town’s Center for Higher Education Development in South Africa. She is currently the president of the Alabama Chapter.

Stacey holds a B.A. from Indiana University-Bloomington and a doctorate from University of Southern California. Her interests include articles on preparing faculty in South Africa, cross-cultural communication, diversity leadership and technology, and learning theories.

As Director of Center for Educational Outreach and Engagement (CEOE) at Auburn University, Stacey oversees K-12 grants, projects, programs and partnerships established by University Outreach.

Stacey created and administers the Auburn University Cultural Insight Program, which promotes global communication skills using Culture Bump Approach®. She presents workshops and seminars nationally and internationally training educational leaders from varied disciplines in cross-cultural communication.
Chapter Awards

History of the Chapter Awards
The Fulbright Association established a tradition of presenting awards to chapters with outstanding programs, initiatives, and advocacy efforts at the 2016 Annual Conference. The Chapter Awards are intended to honor the hard work, creativity, and time that our volunteer alumni chapter leaders dedicate to achieving the mission of the Fulbright Association. Through the continued generosity of Mary Ellen Schmider, chapters were awarded these honors at the 2017 Annual Conference in Washington, D.C.

Outstanding Programming Award: The National Capital Area Chapter
The National Capital Area Chapter hosted a robust and diverse series of events in 2017, such as its Annual Literary Event, and the International Relations Discussion Group series. The chapter’s calendar year of events provided broad appeal to the community of U.S. alumni and visiting Fulbright students and scholars in ways that fulfill the outreach and enrichment goals of the Chapter Grant and the Fulbright Association mission, most notably the Diversity Initiative.

Committee’s Choice Awards: The Minnesota Chapter & The Central Virginia Chapter
Through a collection of experiential events across the state, the Minnesota Chapter found unique ways to advance the mission of the chapter grant in 2017. The chapter enriched the experience of both members and visiting international Fulbrighters through visits to the Minnesota State Fair and Minneapolis Institute of Art, a cruise on the iconic Mississippi River, and a trip to the traditional Art Shanties on a frozen lake, which showcase small art installations on ice-fishing shacks.

The Central Virginia Chapter consistently offers quality, alumni-focused events, such as the Fulbright Forum series that was initiated in the spring of 2017. The Fulbright Forum series provides alumni with the opportunity to share a presentation of the work they completed during their Fulbright, whether they were a scholar, student, or teacher. Additionally, this chapter is one of three in our network to pilot the Fulbright-in-the-Classroom program, which brings the stories of Fulbright experiences, and the positive impact of international exchange, to K-12 classrooms.

Excellence in Advocacy Award: The Northern California Chapter
The Northern California Chapter was deeply entrenched in advocacy efforts throughout 2017 alongside the Stand for Fulbright campaign. The Northern California Chapter spoke with four representatives and one senator, although their most notable endeavor was a meeting with Representative Ro Khanna of California’s 17th district. The chapter’s model of consistent outreach to community groups, local and national leaders, and policymakers serves as a model in the Fulbright community.
Institutional Members

American University
Amherst College
Arizona State University
Assumption College
Auburn University
Auburn University at Montgomery
Augusta College
Augusta University
Azusa Pacific University
Barbados Community College
Bard College at Simon’s Rock
Barnard College
Bates College
Baylor University
Bellarmine University
Bennett College
Bethune-Cookman University
Bowling Green State University
Bradley University
Broward College
Brown University
Bucknell University
Buffalo State University
Cal Poly University
California State University, East Bay
California State University, San Bernardino
California State University, Los Angeles
California State University, Dominguez Hills
California State University, Long Beach
California State University, Fresno
California State University, Monterey Bay
California State University, Northridge
California State University, Sacramento
Case Western Reserve University
Chapman University
Chicago State University
Claremont McKenna College
Coastal Carolina University
Colgate University
Colorado College
Columbia University
Columbus State University
Community Colleges of Spokane
Creighton University
Dartmouth College
Davidson County Community College
Denison University
Drake University
Drexel University
Duke University
Eastern Michigan University
Elon University
Fairfield University
Fashion Institute of Technology
Ferris State University
Flagler College
Florida A & M University
Florida State University
Fordham University
French Institute Alliance Francaise
Frostburg State University
Furman University
Gallaudet University
Georgetown University
Georgia State University
Gonzaga University
Gordon State College
Grinnell College
Hobart and William Smith Colleges
Hofstra University
Hope College
Howard University
Hunter College
Idaho State University
Illinois Wesleyan University
Indiana Wesleyan University
Institute of International Education
Iowa State University
James Madison University
Jarvis Christian College
John Carroll University
Kansas State University
Kean University
Kent State University
Lafayette College
Lewis & Clark College
Lincoln University
Longwood University
Loyola University New Orleans
Lynn University
Macalester College
Manhattan College
Mary Baldwin University
Marywood University
Massachusetts Institute of Technology
McKendree University
Mercer University
Metropolitan State University of Denver
Miami Dade College
Miami University
Michigan State University
Middlebury College
Minnesota State University Moorhead
Mississippi State University
Missouri State University
Montclair State University
Morehouse College
Morgan State University
Nazareth College of Rochester
New Jersey City University
New York Institute of Technology
New York University
North Carolina State University
Northeastern Illinois University
Northeastern University
Oakland University
Oklahoma State University
Our Lady of the Lake University
Pennsylvania State University
Pitzer College
Purdue University
Radford University
Rensselaer Polytechnic Institute
Rhode Island School of Design
Rice University
Rochester Institute of Technology
Roger Williams University
Rutgers University
Saint Louis University
Salisbury University
San Francisco State University
Santa Clara University
Savannah College of Art and Design
Scripps College
Seattle University
Sewanee: The University of the South
Smith College
Sonoma State University
Southeastern Louisiana University
St. Olaf College
St. Philip’s College
Stanford University
State University of New York at Oswego
Stetson University
Swarthmore College
Syracuse University
Taylor University
Texas A&M University
Texas Christian University
Texas Southern University
Texas State University
Texas Tech University
The Citadel - The Military College of South Carolina
The College of Wooster
The Cooper Union for the Advancement of Science and Art
The George Washington University
Trinity University
Tufts University
Tulane University
University of Alabama
University of Alabama at Birmingham
University of Arizona
University of Arkansas
University of California, Berkeley
University of California, Los Angeles
University of California, San Diego
University of California, Riverside
University of Central Florida
University of Central Oklahoma
University of Cincinnati
University of Connecticut
University of Florida
University of Georgia
University of Guam
University of Houston
University of Idaho
University of Iowa
University of Kansas
University of Kentucky
University of La Verne
University of Maine
University of Maryland, College Park
University of Michigan-Dearborn
University of Michigan-Flint
University of Mississippi
University of Nebraska-Lincoln
University of Nevada, Reno
University of North Carolina at Asheville
University of North Carolina at Charlotte
University of North Carolina at Chapel Hill
University of North Carolina at Wilmington
University of North Florida
University of North Texas
University of Notre Dame
University of Pittsburgh
University of Portland
University of Puget Sound
University of Redlands
University of Richmond
University of Scranton
University of South Florida
University of Southern California
University of Southern Maine
University of Texas at Arlington
University of Utah
University of Washington
University of West Florida
University of Wisconsin-La Crosse
University of Wisconsin-Whitewater
University of Wyoming
Valparaiso University
Vanderbilt University
Vassar College
Virginia Commonwealth University
Virginia Military Institute
Virginia State University
Washington & Jefferson College
Wayne State University
Webster University
West Virginia University
Western Michigan University
Western Washington University
William Paterson University
Williams College
Xavier University of Louisiana
Yeshiva University
We are a community of educators, storytellers, and travelers. We want to share what we have learned, just as much as we want to learn ourselves. As friends and alumni of the world’s most comprehensive program of international exchange, we exchange ideas and information through many innovative programs.

Annual Conference
We convened in Washington, D.C., from November 4-7, enjoying our annual gathering of policy debates, musical performances, research exchanges, and networking. Highlights this year included:

- Keynote speaker, alumna, and soprano Charity Tillemann-Dick, who spoke of powerful changes in Hungary and performed stunning arias
- Panels and a career development workshop featuring individual counseling sessions
- Provocative sessions such as “Deconstructing the Dilemma of Fake News”
- Plenary debate on the politics of foreign policy featuring two former U.S. senators
- Gala Dinner featuring Lifetime Award winner and alumnus David Bradley, Chairman of Atlantic Media, and all Chapter Awards
- Updates from the State Department and Fulbright commissions worldwide
- Session on sustainable pathways to peace and health in Malawi, sponsored by Mercer University
- Reception at the Embassy of Canada, featuring Senator John Boozman (AR), sponsored by the University of Arkansas
TEDxFulbright

“A Curious Picture” was the theme of TEDxFulbright at the U.S. Capitol in Washington on June 19, an exciting evening of storytelling to think beyond the contained boundaries of ordinary life. That evening, hundreds of participants were taken on a journey to explore the benefits of circus culture on urban Brazilian youth, peace-building in the 21st century, the philosophical intricacies of vocal performance, children’s storytelling and myth-making in the face of global inequality, spellbinding fractal geometry, and the incredible power of creativity as a vehicle to inspire change around the world.

Fulbrighter Kimberly Burge reflected on her creative writing workshop for young girls in Gugulethu, South Africa, exploring many forms of artistic expression. Acclaimed sculptor Janet Echelman recalled how, during her Fulbright to India, she unexpectedly learned the craft of bronze-casting. Then, learning from the native fisherman around her, she began to create sculptures that interacted with the patterns of wind using fishing nets — which would ultimately become the work for which she is most widely known.

Audiences worldwide enjoyed other TEDxFulbright programs, co-sponsored by the Fulbright Association:

- Sydney, Australia: “Knowledge, Reason and Understanding”
- Bogota, Colombia: “Agents of Change”
- Canberra, New Zealand: “Empathy and Transformation”
- Melbourne, Australia: “A Certain Optimism”

Selma Jeanne Cohen Lecture

The Cohen lecture, endowed by the Estate of Selma Jeanne Cohen, is a special feature of every annual conference. The winner of this year’s competition was Rebecca Davis, a Fulbright alumna and founder of MindLeaps, an organization that uses dance instruction to prepare young people for success in Rwanda, Guinea, and Bosnia-Herzegovina. Rebecca told inspiring stories of changed lives, and led conference attendees in boisterous dances.

Allan Goodman, President and CEO of the Institute of International Education.

Lara Ho of the International Rescue Committee speaks on a panel.
The Fulbright Association Travel Program continues to thrive, with trips to Cuba, Albania/Kosovo, Slovenia, Malawi, and India in 2017. These trips gave alumni and friends rich opportunities to engage, serve, and explore in ways that were a unique fit to the Fulbright legacy. Fulbrighters look for deeply meaningful experiences, and our travelers found them by planting trees in Malawi, meeting students in India, and making friends in Cuba, among other adventures.

▲ SLOVENIA
The 2017 Fulbright Slovenia Service Corps Trip brought the 12 participants to the capital city of Ljubljana (castle, river, market, center), the Southern Adriatic Sea (boat luncheon tour, salt flats), the Lipica stud horse farm, caves and castles, the Alpine region of Triglav National Park for a service project with the U.S. Embassy of Slovenia (documenting green aspects of animals, trees, rivers, star watching), Lake Bled in the Alps, and the North/Eastern regions (castles, wineries, spas). A reception given by Ambassador Brent Hartley at his residence provided the opportunity to meet current U.S. Fulbrighters in Slovenia and post-Fulbrighters from Slovenia to the United States.

▲ INDIA
The second Fulbright Association Insight Trip brought ten alumni and friends to the “Golden Circle” of Delhi, Agra, and Jaipur in November. Contrasts of color, smog, crowds, free-roaming animals, and the serenity of spa hotels created full days of new experiences and insights. The “Fulbright difference” was in the details: meetings with students and faculty at Amity University, opportunities to share research and educational practice in the USA with Indian colleagues, dinners in the homes of our Indian colleagues whose experiences as exchange scholars made lasting friendships with members of our entourage, and the casual conversations through long bus rides with scholars who have studied and traveled widely. Connections were made that continue to further the goals of the Fulbright Program.

▲ CUBA
The Insight Trip to Cuba introduced participants to Cuba’s rich and dynamic history and the societal changes underway in the country. Fulbrighters and friends connected with professors and students at the University of Havana, as well as with small business owners and economists. They visited local markets and important monuments, met with experts and historians to explore Cuban art and culture, and learned about the Revolution from the Cuban perspective.
MALAWI

The 2017 Service Corps Trip to Malawi brought a group of Fulbright and Peace Corps alumni to the "Warm Heart of Africa." In partnership with LEAD-SEA, the Forestry Research Institute of Malawi, and Fulbright Association institutional member Mercer University, participants engaged in service projects around W.A.S.H. (water, sanitation, and hygiene) issues. They planted 1,700 trees as part of the Watershed Improvement Project and visited local schools, orphanages, and clinics. Scoping efforts and creative collaboration during the trip have contributed to the group’s ongoing work on an external grant proposal for a "Model Village" concept in Malawi that would include scalable elements related to global health, international education, and sustainability. In addition to their service projects, trip participants visited Mulunguzi Dam and UNESCO World Heritage site Cape Maclear, and met with more than 15 stakeholder groups, including the Malawi-U.S. Exchanges Alumni Association, Malawi Ministry of Health, World Bank, USAID, and Rotary International. In the Fulbright spirit of international exchange, the trip established strong connections and new opportunities for global partnerships.
Our globally-minded community uses many media to tell their stories. 2017 marked the relaunch of our monthly newsletters, *Fulbright Edge* for friends and members, and *Fulbright Networker* for our institutional members. With content shared on our blog, these newsletters kept our community updated on critical advocacy efforts, new programs like Fulbright-in-the-Classroom, and successful chapter events.

We redesigned our website, with a bold look and easy-to-use navigation, providing key resources for chapters, advocacy, events and more. Our community connected through our active social media channels, sharing experiences and opinions. And millions more learned of the Fulbright Association through a campaign on NPR.

▲ Alumni Portrait: Joyce Kim
Through our blog and newsletter, we shared the work of our chapters across the country and featured alumni like Joyce Kim, a Fulbright U.S. Student Program research grantee in Seoul, South Korea in 2015. During her grant, Joyce examined the resocialization process for North Korean defectors in South Korea. As an alumna and member of the Fulbright Association, Joyce is now working with our Northern California Chapter to launch a Fulbright-in-the-Classroom pilot, and has received a U.S. Alumni TIES grant through the Department of State for her proposal to create a platform for the expression of refugee experiences through narrative and art.
2017 marked the culmination of three year’s work by our community to sharpen our mission and vision, and to craft a strategic plan that would guide our path. Thanks to leadership from Board President Nancy Neill and Strategy Chair Ramesh Ramakrishnan, that work concluded with three strategies:

**Strategy #1: Become the Fulbright Program’s most effective grassroots advocate.**
The Fulbright community — students, scholars, universities, commissions, alumni, and partners — looks to the Association to be the most vocal and public advocate for the Program. Only the Association can harness thousands of advocates, representing the whole of the United States. We must deliver.

**Strategy #2: Offer international educational programs that promote cross-cultural understanding.**
Fulbrighters are educators and travelers — with a mission to make the world safer and more peaceful by promoting mutual understanding through study and friendship. The Association amplifies that mission by offering international education programs through its chapters and at the national level.

**Strategy #3: Build a strong, financially secure organization that delivers for members.**
The Association advances its mission and attracts members through advocacy and international education. To do them well, the Association must be strong in number and finances. This requires attention to delivering services that drive membership and attract philanthropy.

Board members from the National Capital Area Chapter, which received the award for Outstanding Programming during the second annual chapter awards ceremony held during the 40th Annual Conference.
Fulbright Association Statement of Activities and Changes in Net Assets
A complete copy of the audited financial statements is available upon request from the Fulbright Association.

<table>
<thead>
<tr>
<th>REVENUE</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$452,973.00</td>
<td>$351,919.00</td>
</tr>
<tr>
<td>Grants</td>
<td>$61,574.00</td>
<td>$162,500.00</td>
</tr>
<tr>
<td>Interest/Dividend Income</td>
<td>$94,871.00</td>
<td>$78,301.00</td>
</tr>
<tr>
<td>Annual Meeting &amp; Events</td>
<td>$242,836.00</td>
<td>$148,455.00</td>
</tr>
<tr>
<td>Memberships</td>
<td>$329,858.00</td>
<td>$279,599.00</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>$17,266.00</td>
<td>$7,137.00</td>
</tr>
<tr>
<td><strong>TOTAL REVENUE</strong></td>
<td><strong>$1,399,378.00</strong></td>
<td><strong>$1,027,911.00</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Program Services:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Annual Membership</td>
<td>$112,838.00</td>
<td>$80,181.00</td>
</tr>
<tr>
<td>Chapters</td>
<td>$298,160.00</td>
<td>$280,226.00</td>
</tr>
<tr>
<td>Advocacy</td>
<td>$125,611.00</td>
<td>$37,555.00</td>
</tr>
<tr>
<td>Conference</td>
<td>$152,859.00</td>
<td>$13,477.00</td>
</tr>
<tr>
<td>Fulbright Prize</td>
<td>$ -</td>
<td>$78,728.00</td>
</tr>
<tr>
<td>Special Projects</td>
<td>$8,648.00</td>
<td>$29,126.00</td>
</tr>
<tr>
<td>Communication</td>
<td>$176,512.00</td>
<td>$87,776.00</td>
</tr>
<tr>
<td>Events</td>
<td>$142,379.00</td>
<td>$107,922.00</td>
</tr>
<tr>
<td>Grants</td>
<td>$ -</td>
<td>$ -</td>
</tr>
<tr>
<td><strong>Total Program Services</strong></td>
<td><strong>$1,017,007.00</strong></td>
<td><strong>$714,991.00</strong></td>
</tr>
<tr>
<td><strong>Supporting Services</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General &amp; Administrative</td>
<td>$108,916.00</td>
<td>$208,922.00</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$59,373.00</td>
<td>$35,201.00</td>
</tr>
<tr>
<td><strong>Total Supporting Services</strong></td>
<td><strong>$168,289.00</strong></td>
<td><strong>$244,123.00</strong></td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>$1,185,296.00</strong></td>
<td><strong>$959,114.00</strong></td>
</tr>
<tr>
<td>Change in Net Assets Before Other Items</td>
<td>$214,082.00</td>
<td>$68,797.00</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>OTHER ITEM</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Realized &amp; Unrealized Gain on Investments</td>
<td>$468,672.00</td>
<td>$102,684.00</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>$682,754.00</td>
<td>$171,481.00</td>
</tr>
<tr>
<td>Net Assets at Beginning of Year</td>
<td>$3,451,605.00</td>
<td>$3,280,124.00</td>
</tr>
<tr>
<td><strong>NET ASSETS AT END OF YEAR</strong></td>
<td><strong>$4,134,359.00</strong></td>
<td><strong>$3,451,605.00</strong></td>
</tr>
</tbody>
</table>
2017 Revenue
Other Revenue 1%
Interest/Dividend Income 17%
Annual Meeting & Events 17%
Grants 19%
Memberships 24%
Contributions 32%

2017 Expenditures
General & Administrative 9%
Fundraising 5%
Total Program Services 86%
Leadership

Executive Committee

Nancy Neill, President
Georgia

Kim David Eger, Vice President
Georgia

Manfred Philipp, Secretary
New York

Dolores Rinke, Treasurer
Illinois

H. Andréa Neves, Governance
California

National Board of Directors

Cynthia Baldwin
Pennsylvania

Pat LeMay Burr
Texas

Erwin Cho
California

Jerome M. Cooper
Georgia

Josephine Dorado
New York

Scott Friedman
New York

Alison Gardy
New York

Nada Glick
New York

Melanie Horton
California

Christopher Kelley
Arkansas

Ann Lewis
Washington

Tom Moga
Washington, DC

Jay Nathan
Pennsylvania

Board Profile: Max Burns

Max Burns, a former member of Congress and president of Gordon State College, led our advocacy efforts in 2017. A Fulbrighter to Sweden, Max brought his energetic charisma, strategic insight, powerful contacts, and practical advice to our community, helping us to become more effective and sophisticated advocates for the Fulbright Program. His bipartisan leadership was crucial at a time of political division and conflict as we successfully opposed deeps cuts to the Program while building our capacity at the national and grassroots levels.
2017 Fulbright Association Staff

John Bader  
Executive Director

Shaz Akram  
Deputy Director

Michelle Dimino  
Manager, Communications and Marketing

Alison Aadland  
Manager, Program and Donor Relations

Kelsey Poholsky  
Manager, Chapter Relations and Membership

Samantha Lakin, Student Representative  
Massachusetts

Alvaro Vasquez, Financial Consultant

Hoyt Purvis, Distinguished Fellow

Michael Korff, Senior Fellow

Maria Kostavasili, Senior Fellow
## Chapter Leadership

<table>
<thead>
<tr>
<th>State/Region</th>
<th>Leader</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alabama</td>
<td>Stacey Nickson</td>
</tr>
<tr>
<td>Arizona</td>
<td>Rick Szal</td>
</tr>
<tr>
<td>Arkansas</td>
<td>DeDe Long</td>
</tr>
<tr>
<td>California – Greater Los Angeles</td>
<td>Jose Siles</td>
</tr>
<tr>
<td>Northern California</td>
<td>Robert Schock</td>
</tr>
<tr>
<td>San Diego</td>
<td>Eniko Csomay</td>
</tr>
<tr>
<td>Colorado</td>
<td>Patricia Surman</td>
</tr>
<tr>
<td>Connecticut</td>
<td>Tom Agoston</td>
</tr>
<tr>
<td>Florida – Mid Florida</td>
<td>Darlene DeMarie</td>
</tr>
<tr>
<td>North Florida</td>
<td>Andrew Gordon</td>
</tr>
<tr>
<td>Georgia</td>
<td>Zipangani Vokhiwa</td>
</tr>
<tr>
<td>Hawai’i</td>
<td>William Chapman</td>
</tr>
<tr>
<td>Illinois – Chicago</td>
<td>Mary Mares</td>
</tr>
<tr>
<td>Southern Illinois</td>
<td>Andrew Carver</td>
</tr>
<tr>
<td>Indiana</td>
<td>Kate Dobson</td>
</tr>
<tr>
<td>Iowa</td>
<td>Sonia Gunderson</td>
</tr>
<tr>
<td>Maine</td>
<td>Robert Lively</td>
</tr>
<tr>
<td>Massachusetts</td>
<td>Joe McDonough</td>
</tr>
<tr>
<td>Michigan</td>
<td>Jeffrey Nutt</td>
</tr>
<tr>
<td>Minnesota</td>
<td>Marynel Ryan Van Zee</td>
</tr>
<tr>
<td>Mississippi</td>
<td>Scott Willard</td>
</tr>
<tr>
<td>National Capital Area</td>
<td>Lara Ehrenhofer</td>
</tr>
<tr>
<td>New Hampshire</td>
<td>Ann Ackerman</td>
</tr>
<tr>
<td>New Jersey</td>
<td>Virgil Blanco</td>
</tr>
<tr>
<td>New Mexico</td>
<td>Lucy Foma</td>
</tr>
<tr>
<td>North Carolina</td>
<td>Ruie Pritchard</td>
</tr>
<tr>
<td>Northeast Ohio</td>
<td>Benjamin Muego</td>
</tr>
<tr>
<td>New York – Central New York</td>
<td>Andrew Horsfall</td>
</tr>
<tr>
<td>Eastern New York</td>
<td>Joan Savitt</td>
</tr>
<tr>
<td>Greater New York</td>
<td>Kathleen Bakarich</td>
</tr>
<tr>
<td>Western New York/Northwest Pennsylvania</td>
<td>Joseph Sankoh</td>
</tr>
<tr>
<td>Oregon Chapter</td>
<td>Michael Clark</td>
</tr>
<tr>
<td>Pennsylvania – Central Pennsylvania</td>
<td>William Shuey</td>
</tr>
<tr>
<td>Philadelphia/Delaware Valley</td>
<td>Frances Novack</td>
</tr>
<tr>
<td>Rhode Island</td>
<td>Mary Alice Grellner</td>
</tr>
<tr>
<td>South Carolina</td>
<td>Don Sparks</td>
</tr>
<tr>
<td>Tennessee</td>
<td>Kathryn Skinner</td>
</tr>
<tr>
<td>Texas – Austin</td>
<td>Robert Watkins</td>
</tr>
<tr>
<td>Central Virginia</td>
<td>Charlotte McDaniel</td>
</tr>
<tr>
<td>Southeast Virginia</td>
<td>David Keithly</td>
</tr>
<tr>
<td>Dallas</td>
<td>Martyna Kosno</td>
</tr>
<tr>
<td>Houston – Southeast Texas</td>
<td>Toni Holland</td>
</tr>
<tr>
<td>San Antonio</td>
<td>Patricia Burr</td>
</tr>
<tr>
<td>Utah</td>
<td>Nan McEntire</td>
</tr>
<tr>
<td>Virginia – Blue Ridge Virginia</td>
<td>Roland Walters</td>
</tr>
<tr>
<td>Washington North Idaho/ Eastern Washington</td>
<td>Rachel Halverson</td>
</tr>
<tr>
<td>Western Washington</td>
<td>Richard Thornton</td>
</tr>
<tr>
<td>Wisconsin – Seven Rivers Region</td>
<td>Laura Milner</td>
</tr>
<tr>
<td>Wisconsin</td>
<td>Maj Fischer</td>
</tr>
</tbody>
</table>
Your Generosity

The Fulbright Association depends on the great generosity of our donors. Your donations power our community through effective advocacy, innovative programming, and support for chapters nationwide. Our vision is ambitious and our strategy demanding, so we are deeply grateful to all those listed below who gave the resources we need to advocate and educate. If you would like to know more about our giving program, including estate planning, please contact us. Thank you!

**Ralph Greenhouse**, who died in February of 2017, was a Fulbrighter to Japan, where he conducted a pioneering study on rural life. He went on to serve at USIA for more than 25 years. In his retirement, Ralph fulfilled a dream to play the cello professionally. He mentored many students and got to perform at Carnegie Hall. Because the Fulbright powered his life, he left in his estate an extraordinary gift of $150,000 to the Fulbright Association. We are grateful that Ralph gave such a strong legacy to our community, to ensure the future of Fulbright.

**The Estate of Patricia H. McAtee**

**The Estate of Laura L. Morgan**
1946 Society
($1,946)
Marilyn Callander
Dorothy (DeDe) Long
John Ausura
Diedrich Bader
Frederic Borch
Max Burns
Alexander Counts
Kim Eger
Mary Ellen Heian
Schmider
Jenise Englund
($1,946)
Nancy York
John Vogel
Brendan Thomson
Marilyn T. Gaddis
John S. Sargent
Sharon Nickols
Robert Helm
Loren Hershey
Stanley Jacobson
Donald L. Sparks
Sherry Mueller
Jay Nathan
Nancy Neill
Andrea Neves
Sharon Nickols
John S. Sargent
Marilyn T. Gaddis
Brendan Thomson
John Vogel
Nancy York
Sustainers
($500-$2,500)
Elizabeth Abele
Cynthia Baldwin
Curtis Handle
Y Barnette
Jorge Caviedes
Erwin Cho
Jerome Cooper
Josephine Dorado
Lloyd Fosdick
Larry Foulke
Alison Gardy
Nada Glick
Krishna Guha
Cheryl Gunter
Susan Hadley
Jan Hajda
Anna Hogan
Melanie Horton
George Johnstone
Tobin Jones
Christopher Kelley
Patricia A. Krebs
Teh-Lung Ku
Susanne Lehne
Ann Lewis
D. Lewis Mingori
Thomas Moga
Jay Nathan
Richard Neff
Hisashi Nikaichoh
David John O’Brien
Kathy Parkinson
Manfred Philipp
Susan Piccinich
Philip Rakita
Ramesh
Ramakrishnan
Jennifer Rogers
Ulku Rowe
George Tesar
Mariah Thomas
Frank Trafficante
D. Merrill Ewert
Donald Mooers
Marianne Moore
William Morris
Duc Viet Nguyen
Janet L. O’Dowd
Donald O’Dowd
Stephen Penman
Trudy Peterson
Hoyt Purvis
J. Keith Roberts
Robert Rosenthal
John Savage
Susan Scott
Sally Sedgwick
Lawrence Sirovich
Karolyn Stonefelt
K Taylor
Anne Thomas
Matthew Torrey
Stephen T. Tweedie
Marynel Ryan
Van Zee
Rosemary Henbest
Wong
Lisa Wright
Phyllis Yoshida
Tatiana
Zakharchenko
Philip P. Zinsmeister
Friends
($100)
Elizabeth Adkins-
Regan
M. Lee Alexander
Kelly Amis
Richard T. Arndt
John Bader
Paul Barolosky
Pongsawan T.
Bilmes
Sally Botzler
Leslie Brunetta
Barry Bryan
Frank Campo
Jonathan Clark
James Clinton
Neal Cohen
Neil Cohen
Edward G. Coll
Jacqueline
Constantine
Racy Copley
Hazel Cramer
Corinne Dale
Gerald Davis
Amel El-Ahrafi
G. Edward Evans
Charles Reid Ferring
Federico Fiallos
Anne Fitzgibbon
William R. Fuller
Matthew Fraleigh
Patrice Franko
Irene Frieze
William Fry
Philip O. Geier
Lucia Getsi
Vivian Green
Florian Grigolet
William Hale
Peter Haruna
Scott Hirsh
William Hooper
Talya Horowitz
Carol Hughes
John Jean
Hisashi Kajikuri
Deborah Kaye
G. Mathias Kondolf
William Krantz
Carole J. Lambert
Nick LaMendola
Alana Laudone
Roger Levin
Daniel H. Levin
Russell M. Lidman
Joy Liu
David Longtin
Gregoria Lopez
Patricia Maloney
Atdeh Matoshi
Gregory Millcan
Michael Mueller
Tetsuo Najita
Frances C. Novack
Roeland Nusse
Carmen G. Olmedo
James Orlin
Peggy Paphapakis
Jonathan Pera
James A. Peden
Nancy Potter
Charles Harry Proctor
Karen Randles
Elisha Renne
Frederick Ricci
Patricia Richards-
Service
Gordon Daniel
Robbins
H. David
Rosenbloom
David Sandino
Michael Sette
Dina Sharon
Raelene Shippee-
Rice
Bruce Sievers
Theodore St
Antoine
Judith P. Susszoltz
Clifford H. Swensen
Mary Temperley
Nick Toscano
Lee Ullmann
Peter van Dijk
Janet K. Van
Valkenburg
Raymond E. Vickery
Frances Walker
Richard Weisfelder
Kameshwar C Wali
Wally
Mary Ellen Yacura
Gold Sponsors
($10,000)
University of
Arkansas
Silver Sponsors
($5,000)
Auburn University
Mercer University
National Capital
Area Chapter of
the Fulbright
Association
Thrivent Financial
Bronze Sponsors
($1,000)
San Antonio
Chapter of
the Fulbright
Association
Texas A&M
University, San
Antonio
University of
the
Incarnate Word
Tufts University
University of South
Florida
DAAD - German
Academic Exchange
Service
US Alumni
Association of
the German
Academic
Exchange Service
Fodors Travel
We have made
every effort to
accurately present
our donor honor
roll, but sometimes
information is
inaccurate. If you
have a concern with
your listing or feel
you should be on
the list, but are not,
please contact the
Association at
info@fulbright.org or
202-775-0725.
THE FULBRIGHT PROGRAM AIMS TO BRING A LITTLE MORE KNOWLEDGE, A LITTLE MORE REASON AND A LITTLE MORE COMPASSION INTO WORLD AFFAIRS AND THEREBY INCREASE THE CHANCE THAT NATIONS WILL LEARN AT LAST TO LIVE IN FRIENDSHIP AND PEACE.

— Senator Fulbright in the foreword of The Fulbright Program: A History (1965)